

## Adequate Yearly Progress Report

Office of School Improvement

**School and District Information** (please provide a separate report for each school on the enclosed list)

Name o	of District	dcode
Name o	of District	bcode
Address	s of School	
School	Contact/Principal	
E-Mail A	Address Phone	
District	Contact	
E-Mail A	Address Phone	
Title	I Status:	
Chec	k the AYP Phase that applies to this school:	
	Phase 1: Identified for Improvement	
	Phase 2: Continuing Improvement	
×	Phase 3: Corrective Action	
	Phase 4: Planning for Restructuring	
	Phase 5: Implementation of Restructuring Plan	
☐ Phase 6: Continue Implementation of Restructuring Plan		
	Phase 7: Continue Implementation of Restructuring Plan	

The Michigan Department of Education (MDE) is requiring that each Title I school submit evidence that it has complied with the requirements listed for its identified AYP phase. Those requirements are outlined in the attached information. Submit the appropriate checklist and the requested evidence to:

Margaret Madigan Office of School Improvement Michigan Department of Education P.O. Box 30008, Lansing, MI 48909

**E-Mail:** osiltresp@mi.gov

Fax: 517-335-2886



### NO CHILD LEFT BEHIND ACT

# Adequate Yearly Progress Technical Assistance/Reporting Packet

Phase 3
Corrective Action

OFFICE OF SCHOOL IMPROVEMENT
FIELD SERVICES UNIT



### **Phase 3 Reporting**

To be completed and submitted to MDE no later than October 27, 2006.

Dis	trict Na	ame:
Sch	nool Na	me:
Th	e follow	ving requirements apply to:
	• Scho	ools newly entering Phase 3 based on 2005-06 AYP results
		ools that implemented Phase 3 requirements in 2005-06, made AYP in 2005-06, must continue to implement the Phase 3 requirements in 2006-07
Ph	ase 3	Checklist
	supple	t met set-aside requirement for transportation costs related to the transfer optionandfor emental educational services of notice to public regarding AYP phase status:
		t submitted building level budgets within the Consolidated Application for schools in Phase 3.
		sent to all parents regarding identification and transfer option (attach copy of letter)  Letter explains what the identification for improvement means.  Letter includes a comparison of the school, in terms of academic achievement, to other schools in the district and the State.  Letter explains the reasons for identification.
		Letter includes a description of what the school is doing to address the problem of low achievement.
		Letter includes a description of what the district or state is doing to help the school address the achievement problem.
		Letter includes information about how the parents can become involved in addressing the academic issues that caused the school to be identified for improvement.
		Letter includes specific details regarding the parents' right to transfer their student to another public school, including:  —A list of available school(s) not identified for improvement.  —Notice that transportation will be provided subject to certain cost limitations.  —The academic achievement record of the school(s) to which the student may transfer.  —Other information to help parents decide which school(s) would be best for their student(s).
		Letter explains that SES may be available to eligible students remaining in the school.

### Checklist continued on next page



### Phase 3 Reporting (Continued)

To be completed and submitted to MDE no later than October 27, 2006.

Dis	rict Name:	
Sch	pol Name:	
Ph	ase 3 Checklist (Continued)	
	Letter sent to parents of low-income students regarding supplemental educational services (attac copy of letter)	:h
	<ul> <li>Letter identifies each approved provider within the district's geographic location or reasonably accessible.</li> <li>Letter includes a brief description of the services, qualifications, and evidence of effectiveness of each provider.</li> </ul>	
	Letter includes a description of the procedures and timelines that parents must follow in selecting a provider.	N
	Letter informs parents on how the district will set priorities in order to determine whice eligible students will receive services, if the district anticipates it will not have sufficient funds to serve all eligible students.	
col	cate which of the following corrective actions are being implemented—for clarification of rective action options, please review the guidelines included in this packet (attach rationale each option selected unless you have submitted this rationale as part of your Title I School rovement Application in MEGS):	
	Replace the staff relevant to the failure to make adequate yearly progress (list which positions wi be replaced)	II
	Institute and fully implement a new research-based curriculum*, including providing appropriat professional development for all relevant staff, that is based on scientifically based research an offers substantial promise of improving educational achievement for low-achieving students an enabling the school to make adequate yearly progress (rationale must include a description of why this approach constitutes corrective action and how the professional development plan with assist that change)	
	Significantly decrease management authority at the school level (describe the change in management authority)	
	Appoint an outside expert to advise the school on its progress (attach assistance plan)	
	Extend the school year or school day for the school (describe changes to be made) Restructure the internal organization of the school (attach the new internal organization plar	1)
ins usi	ew curriculum", as defined by MDE, is: curriculum focused on significant changes in the structure o uctional design and delivery as well as an emphasis on curricular decision-making, such as mapping and/og a schoolwide curriculum assessment data system to drive instruction. A new curriculum is not merelyinge in textbooks or basal series.	or



### **Phase 3 Mandatory Steps**

#### Set Aside Funds for Transportation and Supplemental Educational Services

- Set aside an amount equal to 20% of the district's Title I allocation for transportation costs associated with the transfer option and for supplemental educational services.
- Set-aside may come from the Title I allocation or other funds.
- Upon meeting all demands for transportation and supplemental educational services, the district may reallocate any remaining set-aside funds.

### **Notify Public**

- Provide notification to the public that the school is identified for corrective action.
- Describe what the school is doing to address the problem of low achievement.
- Describe what the district or State is doing to help the school address the achievement problem.

#### **Send Letter to Parents**

- Mail or email the transfer option letter directly to the parent(s) of each student by the beginning of the 2006-2007 school year.
- Provide the letter in an understandable and uniform format.
- Write the letter, to the extent practicable, in a language or languages the parent(s) can understand for each student enrolled in the school.
- Letter must contain:
  - What the identification for corrective action means.
  - Comparison of the school, in terms of academic achievement, to other schools in the district and the State.
  - The reasons for the identification.
  - A description of what the school is doing to address the problem of low achievement.
  - A description of the specific corrective action(s) that will be taken.
  - A description of what the district or State is doing to help the school address the achievement problem.
  - Information about how the parents can become involved in addressing the academic issues that caused the school to be identified for corrective action.
  - Specific details regarding the parents' right to transfer their student to another public school, including:
    - —A list of available school(s) not identified for improvement.
    - —Notice that transportation will be provided subject to certain cost limitations.
    - —The academic achievement record of the school(s) to which the student may transfer.
    - —Other information to help parents decide which school(s) would be best for their student(s).
  - Notice that SES may be available to eligible students remaining in the school.



### **Phase 3 Mandatory Steps** (Continued)

### **Continue Transfer Option**

- Provide all students enrolled in the school the option to transfer to another school not identified for improvement (Phases 1-7).
- If possible, provide parent(s) a choice of more than one school to transfer their student(s).
- If all schools served by the district to which a student may transfer are identified for improvement (Phases 1-7), the district or Public School Academy (PSA) shall attempt to establish a cooperative transfer agreement with other districts or PSAs in the area. Documentation (e.g., letters and/or meeting minutes) must be maintained to verify such efforts.
- Provide transportation, up to limit of resources as determined by NCLB requirements.
- Give priority for transportation to lowest-achieving students from low-income families.
- Students may remain in that school of choice until the student has completed the highest grade in the school.
- The district must continue to provide transportation for students electing to transfer to other schools until the student's original school has returned to Phase 0.

### **Continue to Provide Supplemental Educational Services**

- Notify parents of eligible students that supplemental educational services are available.
- Mail or email notice directly to the parent(s) of each eligible student.
- Provide notice in an understandable and uniform format.
- Write the notice, to the extent practicable, in a language or languages the parent(s) of each student enrolled in the school can understand.
- Notice must contain:
  - Identity of each approved provider within the district's geographic location or reasonably accessible.
  - A brief description of the services, qualifications, and evidence of effectiveness of each provider.
  - A description of the procedures and timelines that parents must follow in selecting a provider.
  - Information on how the district will set priorities in order to determine which eligible students will receive services, if the district anticipates it will not have sufficient funds to serve all eligible students.
- If requested, help parents select a supplemental educational service provider.
- District enters into an agreement with supplemental educational services providers.
  - Agreement must contain:
  - Specific achievement goals for the student developed in consultation with the student's parents.
  - Description of how the student's progress will be measured.
  - Description of how the student's parents and teachers will be regularly informed of the student's progress.
  - Timetable for improving achievement.
  - Provision for termination of the agreements if provider is unable to meet the goals and timetables.
  - Method of payment for the services.
  - Provision to protect the identity of any student eligible for, or receiving, supplemental educational services.
  - Assurance that supplemental educational services will be provided consistent with applicable health, safety, and civil rights laws.
- Provisions of the agreement must be consistent with individualized education program under IDEA or Section 504.
- Ensure that eligible limited English proficient students receive appropriate supplemental educational services and language assistance in the provision of those services.

### **Phase 3 Mandatory Steps** (continued)

The MDE recommends that the school continue to implement the approved two-year plan, if necessary due to delay in initial implementaion of the plan.

- The MDE recommends that schools continue to allocate 10% of the school's Title I funds to provide high quality professional development to address the reasons a school is identified for improvement.
- The MDE recommends that the district ensure that technical assistance is provided if the school continues to implement its two-year plan.

### The district must select and implement at least one of the following corrective actions (see "Guidelines for Selected Corrective Action Options"):

- Replace the school staff relevant to the failure to make adequate yearly progress.
- Institute and fully implement a new curriculum, including providing appropriate professional
  development for all relevant staff, that is based on scientifically-based research and offers
  substantial promise of improving educational achievement for low-achieving students and
  enabling the school to make adequate yearly progress.
- Significantly decrease management authority at the school level.
- Appoint an outside expert to advise the school on its progress.
- Extend the school year or school day for the school.
- Restructure the internal organization of the school.



### Guidelines for Corrective Action Options

The Michigan Department of Education has developed the following guidelines for certain of the corrective action options specified by NLCB:

#### I. Institute a "new curriculum"

Focused on significant changes in the structure or instructional design and delivery as well as an emphasis on curricular decision-making, such as mapping and/or using a schoolwide curriculum assessment data system to drive instruction. The new curriculum is not merely a change in textbooks or basal series.

External reform models are acceptable, but must be a whole school initiative.

Examples are available through www.nwrel.org.

All professional development in this option must be based on the Michigan Standards for Professional Development and include the following criteria:

- Schoolwide
- Long-term with follow-up
- Include the school administrator
- Provide adequate resources (funding, time, personnel, materials and outside speakers as needed)
- Foster agreement by participants on the goals and vision
- Encourage collegiality
- Utilize an external facilitator

### 2. Appoint/Employ an independent "turn-around" specialist for the school.

This person would have some limited powers over the school, e.g., in decisions regarding curriculum, staff development, decision-making process, school improvement plan, etc. Powers of this specialist could be determined by:

- The State—if specialist is State-appointed and the school/district was required or volunteered to accept a State-appointed specialist.
- The local board of education—if specialist is a district decision and the specialist would report to the school board.

### 3. Appoint/Employ a Coach to:

- Assist principals, teacher, and support personnel with analyzing student demographic and achievement data.
- Identify and prioritize school needs and goals.
- Assist in establishing a sustainable plan of improvement, which includes the development of new
  approaches to teaching, learning, and leadership that lead to increased academic achievement for
  all students in the school, particularly in the areas of mathematics and literacy.

### 4. Turn the operation of the school's instructional program over to the School Improvement Committee

- School improvement committee will develop an action plan committing the staff to curriculum/ instruction changes with professional development to support the changes.
- Submit the plan to the district for approval.
- The district will ensure that the plan is implemented.



### Sample: Letter sent to parents of ALL students who attend Title I schools identified for Phases 2-7 of improvement.

(Date)
(Parent)
(Address)
(City, State, Zip)
Dear (Parent):

Your child is a student at (*ABC School*). You know that your child is important to us and that this school wants to provide every opportunity for success.

(ABC School) provides math and reading programs funded by Title I. Each school is required to assess students every year on the Michigan Educational Assessment Program (MEAP) tests. (ABC School) did not make adequate yearly progress (AYP) for the last (# of years) based on these tests and is identifed for (phase of improvement).

A comparison of this school with other schools in our district is part of the district's report card and is enclosed with this letter. This year, (ABC School) is identified because (list reasons: be specific, e.g., only 20% of the students were proficient in reading). In order to address this problem, (explain what the school is doing to address the problem and how the district and MDE are helping). You can assist in our efforts by (explain how parents can be involved in addressing the academic issues that caused the school to be identified).

Because the school is identified, the district must offer you the opportunity to transfer your child to (*specify other school(s) in this district or another neighboring school)*. Priority to transfer to another school will be given to the lowest achieving children from low-income families.

To help you decide, we have provided test information from the schools that did make adequate yearly progress along with *(ABC School's)* information so you can compare them. Based on this information, you may choose a school using the enclosed School Transfer Form. Transportation to this school will be provided. You must complete this form by *(date - 30 days)* and return it to *(name and number)* to be considered.

If you decide not to transfer your child and your child is eligible for free or reduced price meals, free tutoring may be available to your child. You will receive a separate letter about the tutoring.

If you have questions or would like to discuss this decision further, please call (*name and number*) and (*he/she/they*) will be happy to help you.

Sincerely,

District Official

**Enclosures:** 

School Comparison Data, School Transfer Request Form



Sample: Letter sent to parents of students who are eligible for free or reduced price meals and attend Title I schools identified for Phases 2-7 of improvement.

(Date)
(Parent)
(Address)
(City, State, Zip)

Dear (Parent):

Help your child succeed in school! As a result of the federal No Child Left Behind Act, your child may be able to receive extra help in math and reading. You can receive free tutoring because (ABC School) is identified for improvement and your family meets the income limits under the law.

(ABC School) is identified for improvement in (Mathematics and/or Reading) because it has not made adequate yearly progress on the Michigan Educational Assessment Program (MEAP) test for (#) years. The school is working to address these problems by (briefly identify improvement efforts). In order to help your child do better in our school, you can now choose a free tutoring program in your area. These programs have been approved by the Michigan Department of Education and will provide tutoring that is coordinated with what is being taught in school. Each program is different. You will need to review the information and decide which program is best for your child.

Think about the answers to these questions to help you decide:

- When and where will the tutoring take place?
- How far is it? Please note that transportation to the tutor and to your home is not provided.
- Consider how often the tutor will meet with your child and how long the tutoring session is.
- Note what programs, by grade level and subject areas, are provided by that tutor.
- What type of instruction is used, e.g., small group, one-on-one, or computer based instruction.
- Review the tutor's qualifications.
- Does this program seem to fit your child's needs?

The school has invited tutors to meet with parents (include details, time and place for a provider fair) to help you decide.

Included in this letter is a Tutor Selection Form. If you would like to select a tutor from the list, complete this form and return it to (name and address) in the stamped envelope we have enclosed. Your Tutor Selection Form is due by (date - 30 days) to be allowed to participate.

The No Child Left Behind Act also allows students to transfer to another school (be specific if it is in the district or if it is in a neighboring district). The School Choice letter was mailed to you on (date).

The school staff want to help you with this information, so please do not hesitate to contact us (name and number) if we can answer your questions.

Sincerely,

District Official

Enclosures: District Report Card, List of Tutors Approved by the State, Tutor Selection Form, Stamped, Addressed Envelope



### **Worksheet:**

### **District Title I Schools Set-Aside**

I.	District Title I Allocation			A
2.	Highly Qualified Set-Aside5% minimum set-aside unless less is needed			В
3.	Homeless Set-aside			C
Com	plete Steps 4a and 4b ONLY if district has a school(s) in Phase(s) 1-7.			
4a. Transportation (Transfer Option) and/or Supplemental Educational Services (SES) Set-Aside District must set-aside an amount equal to 20% of the district's total allocation for transportation the transfer option, supplemental educational services, or a combination of both transportation			oortation related to	
	Transportation set-aside must be greater than or equal to 5%	A x _	% =	
	SES set-aside must be greater than or equal to 5%	A x _	% =	D
	TOTAL set-aside must equal 20%	A x _	20% = _	E
	(Leave k	olank if u	using funds o	other than Title I)
4b.	Title I funds beyond the minimum that will be used AT DISTRICT'S supplemental services:	OPTIC	ON for transp	oortation and/or
	Additional Amount for Transportation:			F
	Additional Amount for SES:			G
5.	Total set-asides for highly qualified, homeless, transportation and supplemental educational services:	(B+C	+E+F+G) = _	Н
6.	Title I Balance of Allocation:	(A-	H ) =	I

### **NOTES**

 $Transfer\ Option: Open\ to\ all\ students; priority\ given\ to\ lowest\ achieving\ students\ from\ low-income\ families.$ 

SES: Only for students from low-income families; priority given to lowest achieving students.

Title I balance (letter I): Will be allocated using the "Title I School Selection and Allocation Worksheet," beginning at Step 6. The process to determine the maximum supplemental services amount per student is on page 2, which should be completed by districts with a school(s) in Phase(s) 2-7.



### Worksheet:

### **Determining Maximum Supplemental Education Services (SES) Per Student**

I. District Title I Allocation	A	
District Title I Census Poverty Count or Equated Census Poverty     Count for PSAs:	a	
3. Per Student Maximum Amount for SES	A ÷ a b	
4. Total SES Set-Aside	c	
5. Estimated Number of Students Served by Set-Aside Amount	c ÷ b d	*



<sup>\*</sup> Letter to describe availability of supplemental services should be sent to low income families. If the number of students exceeds the estimated number "d", the lowest performing students are given preference over the higher performing students.